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(Stock Exchange Code 7679)

April 28, 2026

(Starting Date of the Measures for Electronic Provision: April 28, 2026)

To Shareholders with Voting Rights:

Tatsuhiko Saigo
Representative Director and President
YAKUODO HOLDINGS CO., LTD.
2-7-7 Idaidori, Yahaba-cho, Shiwa-gun,
Iwate, Japan

**NOTICE OF
THE 7th ANNUAL GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 7th Annual General Meeting of Shareholders of YAKUODO HOLDINGS CO., LTD. (the “Company”) will be held as described below.

In convening this Meeting, the Company has taken measures for the electronic provision of information (matters to be provided electronically), and this information is posted on the following website.

The Company’s website (in Japanese only):

<https://www.yakuodo-hd.co.jp/ir/shareholder/>

The matters to be provided electronically are also posted on the website of Tokyo Stock Exchange (TSE), in addition to the Company’s website. Please access the website shown below to check this information.

TSE website (Listed Company Search):

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

(Please access the TSE website shown above, enter “YAKUODO HOLDINGS” in the issue name (company name) field, or the Company’s securities code “7679” in the code field, and press “Search.” Select “Basic information” and then “Documents for public inspection/PR information” in that order and see the “Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting” field under “Filed information available for public inspection.”)

If you are unable to attend the Meeting in person, you may exercise your voting rights in writing or via the Internet or other means, please review the Reference Documents for the General Meeting of Shareholders described below and exercise your voting rights **by 6:00 p.m. (JST) on Thursday, May 21, 2026.**

We will not be distributing any souvenirs to shareholders in attendance.

- 1. Date and Time:** Friday, May 22, 2026 at 10:00 a.m. Japan time
- 2. Place:** Metropolitan Hall, NEW WING 4F, Hotel Metropolitan Morioka
2-27 Moriokaekimaekitadori, Morioka-shi, Iwate, Japan
- 3. Meeting Agenda:**
- Matters to be reported:**
1. The Business Report, Consolidated Financial Statements for the Company's 7th Fiscal Year (March 1, 2025 - February 28, 2026) and results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements
 2. Non-consolidated Financial Statements for the Company's 7th Fiscal Year (March 1, 2025 - February 28, 2026)
- Proposals to be resolved:**
- Proposal 1:** Appropriation of Surplus
- Proposal 2:** Partial Amendment to the Articles of Incorporation
- Proposal 3:** Election of Five (5) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)
- Proposal 4:** Election of One (1) Director Who Is an Audit and Supervisory Committee Member
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- ⊙ Please bring the enclosed Voting Rights Exercise Form for submission at the meeting reception when you attend the Meeting.
- ⊙ Among the documents to be sent to the shareholders who have requested delivery of documents, the following matters will be posted on the Company's website on the Internet and the TSE website based on the relevant laws and regulations and Article 13 of the Company's Articles of Incorporation, and are therefore not included in the attached documents.
- Matters Regarding the Company's Share Acquisition Rights and Matters Regarding Establishment of a System to Ensure the Appropriateness of Business Activities in the Business Report
 - Consolidated Statement of Changes in Equity and Notes to Consolidated Financial Statements in the Consolidated Financial Statements
 - Non-consolidated Statement of Changes in Equity and Notes to Non-consolidated Financial Statements in the Non-consolidated Financial Statements
- Accordingly, the attached documents are a part of the documents audited by the Accounting Auditor and the Audit and Supervisory Committee in preparing their audit reports.
- ⊙ Any revisions to the matters to be provided electronically will be posted on the respective websites.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

Our basic policy is to pay progressive dividends while securing the necessary internal reserves to promote future business development and strengthen our management base.

The year-end dividend for the fiscal year under review will be as follows.

Matters concerning year-end dividends

- (1) Allocation of dividend assets to shareholders and the total amount of dividends
 - Per common share of the Company: ¥29.00
 - Total: ¥564,078,710
- (2) Effective date of dividends of surplus
 - May 25, 2026

Proposal 2: Partial Amendment to the Articles of Incorporation

1. Reasons for the proposal

The Company, in order to further enhance management transparency by strengthening the supervision and corporate governance functions of the Board of Directors, proposes to change the convener and chairperson of the Board of Directors as stipulated in the current Articles of Incorporation to a Director designated in advance by the Board of Directors.

2. Details of the amendment

The details of the amendment are as follows.

(Amended parts are underlined.)

Current Articles of Incorporation	Proposed Amendment
<p>(Convener and Chairperson of the Board of Directors)</p> <p>Article 23 Unless otherwise provided by laws and regulations, <u>the Director and President</u> shall convene meetings of the Board of Directors and shall serve as the chairperson thereof. In the event <u>the Director and President</u> is unable to act, another Director, in accordance with the order of priority previously determined by the Board of Directors of the Company, shall convene and chair the meeting.</p>	<p>(Convener and Chairperson of the Board of Directors)</p> <p>Article 23 Unless otherwise provided by laws and regulations, <u>the Director designated in advance by the Board of Directors</u> shall convene meetings of the Board of Directors and shall serve as the chairperson thereof. In the event <u>such Director</u> is unable to act, another Director, in accordance with the order of priority previously determined by the Board of Directors, shall convene and chair the meeting.</p>

Proposal 3: Election of Five (5) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all six (6) Directors (excluding Directors who are Audit and Supervisory Committee Members) will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes to elect five (5) Directors (excluding Directors who are Audit and Supervisory Committee Members).

The candidates for Director (excluding Directors who are Audit and Supervisory Committee Members) are as follows.

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
1	Takahito Saigo (November 23, 1978)	<p>June 2007 Joined Kao Corporation</p> <p>April 2012 Joined YAKUODO Co. Ltd.</p> <p>November 2012 General Manager of Sales Planning Division of YAKUODO Co. Ltd.</p> <p>March 2013 General Manager of Product Division of YAKUODO Co. Ltd.</p> <p>March 2019 Executive Officer, General Manager of Management Strategy Headquarters and General Manager of Store Development Division of YAKUODO Co. Ltd.</p> <p>September 2019 General Manager of Business Strategy Division of the Company</p> <p>March 2020 General Manager of Management Strategy Division of the Company</p> <p>May 2020 Director, Managing Executive Officer, General Manager of Management Strategy Headquarters and General Manager of Store Development Division of YAKUODO Co. Ltd.</p> <p>May 2021 Managing Director of the Company (present)</p> <p>March 2022 Director, Managing Executive Officer, General Manager of Sales Headquarters of YAKUODO Co. Ltd.</p> <p>March 2024 Representative Director and President, Executive Officer of YAKUODO Co. Ltd. (present)</p>	200,200
<p>[Reason for nomination as candidate for Director]</p> <p>Mr. Takahito Saigo held positions responsible for the sales division as well as the planning and promotion of management strategy division of the Group, and has a wealth of experience and achievements in the execution of business operations. In addition, he has been leading management of YAKUODO Co. Ltd. as Representative Director and President and Executive Officer. We believe that his experience and knowledge will contribute to the sustainable growth and enhancement of the corporate value of the Group, and therefore nominate him as a candidate for Director.</p>			

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
2	Yasuhiro Saigo* (October 18, 1988)	<p>April 2014 Joined SYSLABO Co., Ltd.</p> <p>April 2020 Joined YAKUODO Co. Ltd.</p> <p>November 2021 General Manager of DX Promotion Division of YAKUODO Co. Ltd.</p> <p>March 2022 Director, Executive Officer, General Manager of Administration Headquarters of YAKUODO Co. Ltd.</p> <p>March 2022 General Manager of Administrative Division and General Manager of DX Strategy Division of the Company</p> <p>March 2024 Director and Senior Vice President, Executive Officer of YAKUODO Co. Ltd. (present)</p> <p>April 2024 General Manager of Corporate Planning Division of the Company (present)</p>	200,000
<p>[Reason for nomination as candidate for Director]</p> <p>Mr. Yasuhiro Saigo has served as the person responsible for the administration division and the DX strategy division of the Group, and has a wealth of experience and achievements in the execution of overall business operations. He has also played a core role in the management as the Director and Senior Vice President, Executive Officer of YAKUODO Co. Ltd. We believe that his broad knowledge and strong execution capabilities will contribute to the sustainable growth and enhancement of the corporate value of the Group, and therefore nominate him as a candidate for Director.</p>			

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
3	Yasuhiro Ogasawara (November 29, 1964)	February 1988 Joined Aiwa Iwate Co., Ltd. March 2005 Joined YAKUODO Co. Ltd. July 2010 General Manager of Finance Division of YAKUODO Co. Ltd. May 2014 Director, General Manager of Finance Division of YAKUODO Co. Ltd. May 2016 Managing Director responsible for Administration of YAKUODO Co. Ltd. March 2019 Director, Managing Executive Officer, General Manager of Administration Headquarters of YAKUODO Co. Ltd. September 2019 Managing Director, General Manager of Administrative Division of the Company March 2022 Managing Director, General Manager of Management Strategy Division of the Company March 2022 Director, Managing Executive Officer of YAKUODO Co. Ltd. April 2024 Managing Director, General Manager of Compliance Division of the Company (present) May 2024 Corporate Auditor of YAKUODO Co. Ltd. (present)	8,400
<p>[Reason for nomination as candidate for Director]</p> <p>Mr. Yasuhiro Ogasawara held positions responsible for the administrative division and the planning and promotion of management strategy division, as well as the compliance division, on top of Corporate Auditor of the Group, and has a wealth of experience and achievements in the execution of business operations. We believe that his experience and knowledge will contribute to the sustainable growth and enhancement of the corporate governance of the Group, and therefore nominate him as a candidate for Director.</p>			

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
4	Koichi Obara (May 20, 1961)	<p>April 1985 Joined The Nikko Securities Co., Ltd. (currently SMBC Nikko Securities Inc.)</p> <p>March 2011 Executive Officer, Head of Institutional Business Eastern Japan of Nikko Cordial Corporation</p> <p>April 2018 Representative Director and President of Nikko Business Systems Co., Ltd.</p> <p>May 2021 Outside Director of the Company (present)</p> <p>June 2022 Special Advisor of Active Network Corporation (present)</p>	–
<p>[Reason for nomination as candidate for Outside Director and expected roles]</p> <p>Mr. Koichi Obara has a wealth of experience and achievements developed in the sales and human resources divisions of a securities company as well as broad knowledge as a corporate manager. He has offered beneficial proposals and advice on the Company’s management from an objective and expert viewpoint. Given the above, we believe that he will oversee the Company’s management and contribute to enhancing corporate governance as an independent Outside Director, and therefore nominate him as a candidate for Outside Director.</p> <p>His term of office as Outside Director will be five (5) years at the conclusion of this General Meeting of Shareholders.</p>			

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
5	Takaaki Saito (December 3, 1971)	<p>April 1995 Joined Tohmatsu & Co. (currently Deloitte Touche Tohmatsu LLC)</p> <p>July 1999 Registered as a Certified Public Accountant</p> <p>April 2001 Seconded to The Fuji Bank, Limited (currently Mizuho Bank, Ltd.)</p> <p>July 2012 Named as Partner of Deloitte Touche Tohmatsu LLC</p> <p>September 2021 Founded SET THE DIRECTION CO., Ltd. CEO of SET THE DIRECTION CO., Ltd. (present)</p> <p>November 2021 Founded Takaaki Saito Certified Public Accountant Office Director of Takaaki Saito Certified Public Accountant Office (present)</p> <p>June 2023 Outside Director of CUBE SYSTEM INC. (present)</p> <p>May 2024 Outside Director of the Company (present)</p>	—
<p>[Reason for nomination as candidate for Outside Director and expected roles]</p> <p>Mr. Takaaki Saito has broad knowledge regarding corporate accounting and corporate governance as a certified public accountant as well as a wealth of experience and knowledge regarding corporate management. He has been overseeing the Company's management from an independent and objective viewpoint and proactively contribute to enhancing corporate governance through suggestions and advice at the Board of Directors meeting as the Senior Independent Outside Director. The Company has judged that he is suitable to supervise the business execution of the Company, and therefore nominates him as a candidate for Outside Director.</p> <p>His term of office as Outside Director will be two (2) years at the conclusion of this General Meeting of Shareholders.</p>			

- (Notes) 1. A candidate marked with an asterisk (*) is a new candidate of the Director.
2. There is no special interest between any of the candidates and the Company.
3. Mr. Koichi Obara and Mr. Takaaki Saito are candidates for Outside Director. The Company designated Mr. Koichi Obara and Mr. Takaaki Saito as independent directors as stipulated under the regulations of the Tokyo Stock Exchange and notified the fact to the Exchange.
4. The Company has entered into a liability limitation agreement with Mr. Koichi Obara and Mr. Takaaki Saito, respectively, in accordance with the provisions of Article 427, Paragraph 1 of the Companies Act. The maximum amount of liability based on this agreement is the higher of two million yen or the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act.
- The Company plans to continue a liability limitation agreement that is equivalent to the aforementioned agreement with Mr. Koichi Obara and Mr. Takaaki Saito, respectively, if their election is approved.
5. The Company has entered into a directors and officers liability insurance contract that insures all of the Directors, to cover legal damages and litigation expenses in the event that a claim for damages is made against the insured Directors. If the candidates assume the office of Director (excluding Directors who are Audit and Supervisory Committee Members), they will be insured under the insurance contract. The Company will renew the insurance contract during the terms of office of the candidates for Director in this proposal.
6. The number of shares of the Company held by the candidates is as of February 28, 2026.

Proposal 4: Election of One (1) Director Who Is an Audit and Supervisory Committee Member

The term of office of one (1) Director who is an Audit and Supervisory Committee Member will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes to elect one (1) Director who is an Audit and Supervisory Committee Member.

This proposal has been approved by the Audit and Supervisory Committee in advance.

The candidate for Director who is an Audit and Supervisory Committee Member is as follows.

Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
Nozomi Takiura (November 26, 1987)	January 2016 Registered as Attorney at Law January 2016 Joined AI Step Law Office October 2023 Founded KAIUNBASHI LAW OFFICE (present) May 2024 Director who is an Audit and Supervisory Committee Member of the Company (present)	–
[Reason for nomination as candidate for Outside Director who is an Audit and Supervisory Committee Member and expected roles] Ms. Nozomi Takiura is an expert in the field of corporate legal affairs and we believe that she will continue to appropriately perform her duty as the Company's Outside Director from an independent viewpoint using her professional knowledge and experience as an attorney at law. She has been providing accurate advice and suggestions on the overall management of the Company from a broad perspective. Given the above, we believe that she will continue to be an appropriate person to oversee the execution of business operations of the Company which strives for sustainable growth of corporate value, and therefore nominate her as a candidate for Outside Director who is an Audit and Supervisory Committee Member. Her term of office as Outside Director who is an Audit and Supervisory Committee Member will be two (2) years at the conclusion of this General Meeting of Shareholders.		

- (Notes)
1. There is no special interest between the candidate and the Company.
 2. Ms. Nozomi Takiura is identified as Nozomi Konno in the family registry.
 3. Ms. Nozomi Takiura is a candidate for Outside Director. The Company designated Ms. Nozomi Takiura as an independent director as stipulated under the regulations of the Tokyo Stock Exchange and notified the fact to the Exchange.
 4. The Company has entered into a liability limitation agreement with Ms. Nozomi Takiura in accordance with the provisions of Article 427, Paragraph 1 of the Companies Act. The maximum amount of liability based on this agreement is the higher of two million yen or the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act.
The Company plans to continue a liability limitation agreement that is equivalent to the aforementioned agreement with Ms. Nozomi Takiura, if her election is approved.
 5. The Company has entered into a directors and officers liability insurance contract that insures all of the Directors, to cover legal damages and litigation expenses in the event that a claim for damages is made against the insured Directors. If the candidate assumes the office of Director who is an Audit and Supervisory Committee Member, she will be insured under the insurance contract. The Company will renew the insurance contract during the terms of office of the candidate for Director in this proposal.
 6. The number of shares of the Company held by the candidate is as of February 28, 2026.

[Reference] Composition of the Board of Directors and Skills Matrix after Appointment

If Proposal 3 “Election of Five (5) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)” and Proposal 4 “Election of One (1) Director Who Is an Audit and Supervisory Committee Member” are approved as proposed, the composition of the Board of Directors will be as follows.

	Name	Skills and Experience						
		Corporate Management	Business Strategy	Finance/ Accounting	Legal Affairs/ Risk Management	Human Capital	DX	ESG
Directors	Takahito Saigo	●	●				●	
	Yasuhiro Saigo			●	●	●		
	Yasuhiro Ogasawara			●		●		
	Koichi Obara	●	●			●		
	Takaaki Saito	●		●				●
Directors who are Audit and Supervisory Committee Members	Atsushi Sakamoto			●	●			
	Hideki Kamata	●	●					●
	Keiji Katano	●					●	●
	Nozomi Takiura				●	●		●

(Note) The above skills matrix does not represent all the knowledge and experience possessed by each individual.